### **DAVE SAYS:**

# Leaders are made, not born

Dear Dave,

Do you feel that some people are born leaders, or do you have to read and study to become one? Michael

#### Dear Michael,

I don't believe anyone is born a leader. I've watched all three of my kids being born, and not once did the doctor say, "Congratulations, Dave! You have a little eight-pound, six-ounce leader!" No, I believe people make choices.

I'm 49 years old, and I've been studying leadership ever since I opened my company almost 20 years ago. I was really awful when I first started. I made so many bad, dumb mistakes! But I'm a world-class leader now. I've learned how to do this stuff, and its taken thousands and thousands of hours of reading and studying and lots of experi-

ences—both good and bad—to get to this point. It's also meant having to realize that I don't know everything and taking time to examine my mistakes and learn from them.

Malcolm Gladwell wrote a fabulous book called Outliers. In it, he studied people who are unusually successful. In the process, he discovered that while some people may have a natural predisposition toward some areas, the key was they took the gifts they had and then practiced and studied for thousands of hours to turn their gifts into worldclass talents. In other words, these people made choices, and their "talents" were really acquired skills.

This stuff doesn't just occur. You're not a born leader any more than you're a born football player, actor or musician. You may start with a gift, but

you have to make a choice to work your tail off if you want to develop that gift to its fullest potential! —Dave

#### **Should I still budget** blow money?

Dear Dave,

I'm following your plan and trying to get out of debt. Should you have a "blow money" category in your budget before your debt is paid off?

#### Luke

Dear Luke, You bet! The key is to make that category very, very small. You shouldn't run around spending money on all kinds of fun stuff when you're trying to get out of debt. I want you to be really focused gazelle intense—when it comes to getting out of debt. If you reach

this level of intensity,

there's naturally going to be less wiggle room in your budget, because you'll be squeezing out every dime you can find to kill the

debt! Keep in mind that I'm not saying you can't have any fun at all when you're getting out of debt. But keep that category very small. We're talking about extreme sacrifice for a short period of time. I know it can be tough, but trust me it's worth it! —Dave

#### Why should I adjust it?

#### Dear Dave,

We got a big income tax refund earlier this year, but I heard you tell someone to adjust their tax withholding so they don't get a refund. Why should you do this?

802 Broadway Yankton, SD 57078

Justin

#### Dear Justin,

Let's say you get a \$3.000 refund. Do you know why you got that refund? It's because you had \$250 too much taken out of your paycheck every single month during the past year. Basically, you loaned the government \$3,000 of your own money interest-free for 12 months. A refund isn't free money, Justin. It's your own cash that you get back because you paid in too much during the previ-

ous year. Believe it or not,

Santa Claus doesn't live in Washington, D.C. There's no free ride! So rather than loan the government money that you earned and worked hard for, how about bringing it home and using it to get out of debt and get control of your

#### —Dave

finances?

\* For more financial help, please visit daveramsey.com.

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TRACTORS  108 CIH Puma 195 MFWD, 957 hrs., w/ loader	AGCO
108 CH Puma 180 w/ loader MFWD, 889 hrs.       \$99,500         106 NH TC40DA, MFD, SS, Ldr., 276 hrs.       \$21,900         105 Agco ST22A MFWD w/ loader, 168 hrs.       \$10,500         104 NH TC33DA MFWD w/ 15LA loader, 966 hrs.       \$17,500         103 NH TC33D MFWD, SS, w/ loader, 657 hrs.       Just lin         101 NH TC29D, MFWD, SS w/ loader, 1,477 hrs.       \$15,900         199 NH 8360 MFWD, new rubber, 7,867 hrs.       \$32,500         194 Ford 8340 MFWD, w/ dual loader, 6,713 hrs.       \$39,500         194 Ford 9480 4WD, 3,732 hrs., Sharp!       \$79,500         185 Deutz 6250 2 wheel dr., w/Westendorf loader       \$12,900         187 GH 1896 cab, air, 7,436 hrs.       \$18,500         183 Ford 7710 MFWD w/ Westendorf Loader, 3,872 hrs.       \$24,900         182 JD 2940 MFWD w/ JD Loader, 7,293 hrs.       \$22,500         175 Ford 6700 w/dual loader, 6,987 hrs.       \$12,500         176 IHC 1366 2 remotes, cab, air       \$14,000         176 IHC 1086 w/ 310 Dual Loader, 9,200 hrs.       \$14,000         174 Ford 5000 Diesel, Row Crop       Just in         170 AC 190 XT, w/cab& Kolker K5 loader       \$9,500         168 IHC 544 Diesel, 8,709 hrs.       \$6,250         167 IHC 656 Hydro w/ loader, 6,449 hrs.       \$3,900         163 JD 2010, gas, narrow front       \$3,900 <th>TRACTORS</th>	TRACTORS
108 CH Puma 180 w/ loader MFWD, 889 hrs.       \$99,500         106 NH TC40DA, MFD, SS, Ldr., 276 hrs.       \$21,900         105 Agco ST22A MFWD w/ loader, 168 hrs.       \$10,500         104 NH TC33DA MFWD w/ 15LA loader, 966 hrs.       \$17,500         103 NH TC33D MFWD, SS, w/ loader, 657 hrs.       Just lin         101 NH TC29D, MFWD, SS w/ loader, 1,477 hrs.       \$15,900         199 NH 8360 MFWD, new rubber, 7,867 hrs.       \$32,500         194 Ford 8340 MFWD, w/ dual loader, 6,713 hrs.       \$39,500         194 Ford 9480 4WD, 3,732 hrs., Sharp!       \$79,500         185 Deutz 6250 2 wheel dr., w/Westendorf loader       \$12,900         187 GH 1896 cab, air, 7,436 hrs.       \$18,500         183 Ford 7710 MFWD w/ Westendorf Loader, 3,872 hrs.       \$24,900         182 JD 2940 MFWD w/ JD Loader, 7,293 hrs.       \$22,500         175 Ford 6700 w/dual loader, 6,987 hrs.       \$12,500         176 IHC 1366 2 remotes, cab, air       \$14,000         176 IHC 1086 w/ 310 Dual Loader, 9,200 hrs.       \$14,000         174 Ford 5000 Diesel, Row Crop       Just in         170 AC 190 XT, w/cab& Kolker K5 loader       \$9,500         168 IHC 544 Diesel, 8,709 hrs.       \$6,250         167 IHC 656 Hydro w/ loader, 6,449 hrs.       \$3,900         163 JD 2010, gas, narrow front       \$3,900 <td>'08 CIH Puma 195 MFWD, 957 hrs., w/ loader</td>	'08 CIH Puma 195 MFWD, 957 hrs., w/ loader
105 Agco ST22A MFWD W / loader, 168 hrs.       \$10,500         04 NH TC33DA MFWD W/ 15LA loader, 966 hrs.       \$17,500         03 NH TC33D MFWD, SS, w / loader, 657 hrs.       Just in         101 NH TC29D, MFWD, SS w / loader, 1,477 hrs.       \$15,900         199 NH 8360 MFWD, new rubber, 7,867 hrs.       \$32,500         194 Ford 8340 MFWD, w / dual loader, 6,713 hrs.       \$39,500         194 Ford 9480 4WD, 3,732 hrs., Sharpl       \$79,500         188 Deutz 6250 2 wheel dr., w/Westendorf loader       \$12,900         187 ClH 1896 cab, air, 7,436 hrs.       \$18,500         183 Ford 7710 MFWD w / Westendorf Loader, 3,872 hrs.       \$24,900         182 JD 2940 MFWD w/ JD Loader, 7,293 hrs.       \$28,500         177 IHC 1586 2 remotes, cab, air       \$14,000         176 IHC 1086 w/ 310 Dual Loader, 9,200 hrs.       \$14,000         74 Ford 5000 Diesel, Row Crop       Just in         173 IHC 666 3pt W/F 12,274 hrs.       \$7,500         70 AC 190 XT, w/cab& Kolker K5 loader       \$6,950         168 IHC 544 Diesel, 8,709 hrs.       \$6,250         167 IHC 656 Hydro w/ loader, 6,449 hrs.       \$8,000         163 JD 2010, gas, narrow front       \$3,900         155 IHC 300 Widefront       \$4,500         150 IHC M. Farmall, good rubber       \$2,500	'08 CIH Puma 180 w/ loader MFWD, 889 hrs
04 NH TC33DA MFWD w/ 15LA loader, 966 hrs.   \$17,500     03 NH TC33D MFWD, SS, w/ loader, 657 hrs.   Just in     101 NH TC29D, MFWD, SS w/ loader, 1,477 hrs.   \$15,900     199 NH 8360 MFWD, new rubber, 7,867 hrs.   \$32,500     94 Ford 8340 MFWD, w/ dual loader, 6,713 hrs.   \$39,500     94 Ford 9480 4WD, 3,732 hrs., Sharp!   \$79,500     85 Deutz 6250 2 wheel dr., w/Westendorf loader   \$12,900     87 CIH 1896 cab, air, 7,436 hrs.   \$18,500     83 Ford 7710 MFWD w/ Westendorf Loader, 3,872 hrs.   \$24,900     82 JD 2940 MFWD w/ JD Loader, 7,293 hrs.   \$24,900     77 Ford 6700 w/dual loader, 6,987 hrs.   \$12,500     77 Ford 6700 w/dual loader, 6,987 hrs.   \$12,500     77 IHC 1586 2 remotes, cab, air   \$14,000     74 Ford 5000 Diesel, Row Crop   Just in     73 IHC 666 3pt W/F 12,274 hrs.   \$7,500     70 AC 190 XT, w/cab& Kolker K5 loader   \$6,950     68 IHC 544 Diesel, 8,709 hrs.   \$6,250     67 IHC 656 Hydro w/ loader, 6,449 hrs.   \$8,000     63 JD 2010, gas, narrow front   \$3,900     55 IHC 300 Widefront   \$4,500     52 IHC M. Farmall, good rubber   \$2,500     55 IHC M. Farmall, good rubber   \$2,500     56 IHC M. Farmall, good rubber   \$2,500     57 IHC M. Farmall, good rubber   \$2,500     58 IHC M. Farmall, good rubber   \$2,500     58 IHC M. Farmall, good rubber   \$2,500     58 IHC M. Farmall, good rubber   \$2,500     59 IHC M. Farmall, good rubber   \$2,500     50 IHC M. Farmall, good rubber   \$2,500     51	'06 NH TC40DA, MFD, SS, Ldr., 276 hrs
103 NH TC33D MFWD, SS, w/ loader, 657 hrs.       Just In         01 NH TC29D, MFWD, SS w/ loader, 1,477 hrs.       \$15,900         99 NH 8360 MFWD, new rubber, 7,867 hrs.       \$32,500         94 Ford 8340 MFWD, w/ dual loader, 6,713 hrs.       \$39,500         94 Ford 9480 4WD, 3,732 hrs., Sharp!       \$79,500         88 Deutz 6250 2 wheel dr., w/Westendorf loader       \$12,900         87 ClH 1896 cab, air, 7,436 hrs.       \$18,500         83 Ford 7710 MFWD w/ Westendorf Loader, 3,872 hrs.       \$24,900         82 JD 2940 MFWD w/ JD Loader, 7,293 hrs.       \$28,500         79 Ford 6700 w/dual loader, 6,987 hrs.       \$12,500         77 IHC 1586 2 remotes, cab, air       \$14,000         76 IHC 1086 w/ 310 Dual Loader, 9,200 hrs.       \$14,000         74 Ford 5000 Diesel, Row Crop.       Just in         70 AC 190 XT, w/cab& Kolker K5 loader       \$6,950         76 IHC 656 Hydro w/ loader, 6,449 hrs.       \$6,950         66 IHC 544 Diesel, 8,709 hrs.       \$6,950         67 IHC 656 Hydro w/ loader, 6,449 hrs.       \$3,900         55 IHC 300 Widefront       \$4,500         52 IHC M. Farmall, good rubber       \$2,500	'05 Agco ST22A MFWD w/ loader, 168 hrs
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	'08 CR9060 w/duals, 480 eng. hrs., 360 sep. hrs
	'96 NH TR88, 2,123 Eng. hrs.; 1,649 Sep. hrs
	'92 NH TR86, 2,237 Eng. hrs
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	'05 White 8186 16 Row 30" w/ row cleaners, 3 bushel b
	'04 Kinze 3600, 16R30, LF, Dawns
	'95 White 6900, 5R skip
	'93 White 6100/6900 8R30, 15R15, LF
\$4.500	'87 White 5100 8R38 Insect
\$4.500	White 5700 12R 30" Semi mt
	White 5100 8R 38" planter
	USED MISC.
\$7.900	'00 Kubota F2560E Diesel w/ 72" deck
	'03 Cub Cadet 2166, 42" Cut, Shaft Drive, 154 hrs
\$4,500	'99 Grasshopper 618 52" Cut 490 hrs
\$4,5 \$9,500 l \$3,9 \$7,9 \$1,5 \$4,5	White 5700 12R 30" Semi mt. (2) White 5100 12R30 White 5100 8R 38"planter USED MISC.

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mi well-kept miles	\$16,50
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Crew Cab, Short Box, 4x4, white, 6.6 liter diesel, allis 84,000 mi., well-kept truck	on trans., a
'04 GMC Envoy SLT 4x4	920,90
Burgundy, 4.2 V6 auto, loaded, leather, super nice, 71	,000 mi
	\$10,50
'03 Dodge Dakota SXT 4x4	\$0.00
Black, 6 cyl auto, 44,000 mi	ఫెల,లె0
Step-side, White, V8 auto, loaded, 59,000 mi	\$10,50
'00 GMC 2500 4x4 P.U.	
Red, V8 auto, 6.0 Liter, super clean, 91,000 mi	\$10,50
<b>'00 Dodge Ram 1500 4x4</b> 2-tone brown, loaded, new tires, super clean truck, lo	ncal trade
86,000 mi	\$ <b>8,9</b> 5
	, .,
MISC.	
'71 Chevrolet Camaro	
White w/ Black Vinyl top, Houndstooth Interior, V8 au	ito, needs
restoration, w/ rust-free parts car	\$2,50
A sp. Original peeds restoration 42 000 mi	\$6.50
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syncroshift, fresh overhaul, Mint condition	
"71 Chevrolet Camaro White w/ Black Vinyl top, Houndstooth Interior, V8 au restoration, w/ rust-free parts car	
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